## BEYOND YOUTH: WOMEN GROWING OLDER AND POORER

## KEY CONCERNS ON OLDER WOMEN AND INCOME SECURITY

## AWARE-TSAO REPORT (14 ${ }^{\text {th }}$ February 2005)

## Preamble

1. Globally, older women as a group tend to be the poorest of the poor because they live longer, have poorer health, have less income and savings and depend on their family to look after them.
2. From the AWARE-TSAO Report, there is serious concern that Singapore's older women are in a similar situation and risk facing the same future of poverty and poor health.

The Singapore Population is Ageing
3. In the last 35 years, the life expectancy of those above 65 more than doubled from 8.3 years to 17.2 years.

## Table 1

## The Singapore Population is Ageing


4. Over the next 20 years, the number of persons above 65 will rise sharply from $7 \%$ (1999) to $19 \%$ (2030) - IMC Report on Ageing (1999).

## Feminization of Ageing

5. As women live longer than men, Singapore will experience a feminization of ageing - particularly amongst the old-old - where women will significantly outnumber men.

Table 2
The Feminization of Ageing

6. In this regard, policies and programmes designed to address issues of population ageing must recognize the differences in circumstances and needs between older men and women, and devise solutions accordingly.

The following outlines the key findings from the AWARE-TSAO Report that raise serious concerns over the situation of our older women and their future security.

## Income Security in Later Life

7. Financial insecurity is the most serious issue confronting older women in Singapore.
8. The majority of older women are currently excluded from the CPF scheme and have little money of their own.

Table 3

## Economic Activity Disparity between Genders

Persons Aged 15+ by Economic Activity Status and Sex, 1980-2000

| Economic Activity Status | Females ('000) |  |  |  |  |  | Males ('000) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1980 |  | 1990 |  | 2000 |  | 1980 |  | 1990 |  | 2000 |  |
|  | \# | \% | \# | \% | \# | \% | \# | \% | \# | \% | \# | \% |
| Total (Aged 15+) | 981.3 |  | 1,189.90 |  | 1,564.20 |  | 1,015.10 |  | 1,182.10 |  | 1,633.10 |  |
| Economically Active: | 385.4 | 39.3 | 628.5 | 52.8 | 868 | 55.5 | 730.6 | 72 | 934.3 | 79 | 1,324.3 | 81.1 |
| Working | 370.6 | 37.8 | 620.3 | 52.1 | 824 | 52.7 | 706.5 | 69.6 | 916.7 | 77.5 | 1,270.8 | 77.8 |
| Unemployed | 14.8 | 1.5 | 8.2 | 0.7 | 44 | 2.8 | 24.1 | 2.4 | 17.6 | 1.5 | 53.5 | 3.3 |
| Economically Inactive: | 595.9 | 60.7 | 558.4 | $469$ | 696.2 | 44.5 | 284.5 | 28 | 247.8 | 21 | 308.8 | 18.9 |
| Home makers | 377.2 | 38.4 | 369.1 | 31 | 398.6 | 25.5 | 2.6 | 0.3 | 2.8 | 0.2 | 0.7 | 0 |
| Retired | 5.2 | 0.5 | (*) | (*) | 132.2 | 8.5 | 45 | 4.4 | (*) | (*) | 132.7 | 8.1 |
| Students | 165.7 | 16.9 | 87 | 7.3 | 115 | 7.4 | 181 | 17.8 | 96.3 | 8.1 | 123.6 | 7.6 |
| Others | 47.8 | 4.9 | 102.3 | 8.6 | 50.4 | 3.2 | 55.9 | 5.5 | 148.6 | 12.6 | 51.8 | 3.2 |

Note: Persons=Residents (Citizens plus Permanent Residents) and Non-Residents
Only data on "persons" shown for consistent comparisons over the period
(*) Included in "Others" for 1990 only.
Source: From AWARE-TSAO Report, Appendix Table 9.
Not to be reproduced without the permission of AWARE and TSAO Foundation
9. According to the Census 2000 data* $^{*}, 44.5 \%$ of women in Singapore (aged 15 and above) are outside the labour force (economically inactive ${ }^{* *}$ ) as compared to $18.9 \%$ of men.

- In 2000, there were 398,600 housewives (25.5\%).
- Many women are involved in informal or low-level casual work which do not attract CPF contributions.

10. The CPF scheme does not protect those that work in the informal sector or in nonmonetized situations such as homemakers.
11. Even for older women who have CPF, their CPF balance is substantially less than older men.

## Table 4

## CPF Membership and Balances Disparity between Genders <br> CPF Members and Balances by Age-group and Sex, 2000

|  | Females |  |  | Males |  |  | Ratio of Male to <br> Female Members | Ratio of Male to <br> Female CPF Balance <br> (Per Capita) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Age-group | Members | Balances | Per Capita | Members | Balances | Per Capita |  |  |
|  |  | (\$ 000 ) |  |  | (\$ 000 ) |  |  |  |
| 40-44 | 186,617 | 7,235,153 | 38,770 | 217,757 | 10,085,860 | 46,317 | 1.17 | 1.19 |
| 45-49 | 156,530 | 6,038,307 | 38,576 | 185,716 | 9,907,946 | 53,350 | 1.19 | 1.38 |
| 50-54 | 117,374 | 4,602,396 | 39,211 | 134,292 | 8,879,806 | 66,123 | 1.14 | 1.69 |
| 55-59 | 65,697 | 1,064,209 | 16,199 | 72,749 | 2,130,276 | 29,283 | 1.11 | 1.81 |
| 60+ | 199,719 | 970,174 | 4,858 | 197,728 | 2,086,061 | 10,550 | 0.99 | 2.17 |
| All Ages (30+) | 1,368,460 | 38,172,312 | 27,894 | 1,502,332 | 52,103,856 | 34,682 | 1.10 | $1.24$ |

Source: From the AWARE-TSAO Report,
Main Table 6.3 \& Appendix Table 39.
Refer to Appendix A-23 for more related information on CPF

Just before retirement, males had, on average, 1.69 times more money in their CPF balances than females.
balances done by Angelique Chan in her paper entitled Singapore's Changing Structure and the Policy Implications for Financial Security, Employment, Living Arrangements and Health Care. This Study showed the total CPF savings that persons in the sample group had at age 55.

Not to be reproduced without the permission of AWARE and TSAO Foundation
12. Except for ages $60+$, male CPF membership exceeds female membership by 1.17 times (ages 40-44); 1.19 times (ages 45-49); 1.14 times (ages 50-54); and 1.11 times (ages 55-59).
13. At ages 50-54, close to retirement, the per capita CPF balance of men stood at $\$ 66,123$ compared to women who only had $\$ 39,211$ ( 1.69 times).
14. One reason for this is that the majority of older women today have low educational attainment.

## Table 5

## Low Levels of Educational Attainment

| Educational Attainment | 1990 (\%) |  |  | 2000 (\%) |  |  | In 2000, $90 \%$ of females aged 60+ had below secondary education. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Ages 40-49 | Ages 50-59 | Ages 60+ | Ages 40-49 | Ages 50-59 | Ages 60+ |  |
| Females: |  |  |  |  |  |  |  |
| Below Secondary | 73.1 | 90.2 | 96.6 | 47.2 | 68.5 | $90 \leftarrow$ |  |
| Secondary | 18.8 | 6 | - | (31) | 18.5 | - | In contrast, |
| Upper Secondary | 5 | 2.6 | 3 | 9.3 | 6.2 | 7.9 | there was a |
| Polytechnic + | 3.1 | 1.2 | 0.4 | 12.5 | 6.8 | 2.1 | significant increase in the |
|  |  |  |  |  |  |  | number of |
| Males: |  |  |  |  |  |  | males aged |
| Below Secondary | 62.7 | 79.2 | 90.3 | 41.7 | 54.8 | $76.8 \leftarrow$ | 60+ who had attained at least |
| Secondary | 21.4 | 11.7 | - | 28.7 | 22.1 | - | upper |
| Upper Secondary | 6.6 | 4.2 | 8 | 9.2 | 8.5 | 16.8 | secondary |
| Polytechnic + | 9.3 | 4.9 | 1.7 | 20.4 | 14.6 | 6.4 |  |

Note: + includes other diploma and university qualifications. Columns in panel will add to 100 per cent, subject to rounding errors.

Source: From the AWARE-TSAO Report, Main Table 3.1 \& Appendix Table 4.

$$
\begin{aligned}
& \underline{47.2+31=78.2 \%} \\
& \text { (8 in } 10 \text { women from } \\
& \text { the } 40-49 \text { Group) }
\end{aligned}
$$

15. In $2000,78 \%$ of Singaporean women aged $40+$ achieved only secondary education or lower.
16. Because of the lack of education and other culture-social reasons, the majority of women who are $40+$ today worked only in the home and never had an income of their own, or participated in low-paying informal sector.

## Financial Dependence on Family

17. Current cohorts of older women rely almost solely on their spouse and children for financial support.

Table 6
Financial Support

|  | Main Source of financial support | Ages 65-69 |  | Ages 70-74 |  | Ages 75-79 |  | Ages 80+ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | No. | \% | No. | \% | No. | \% | No. | \% |
|  | Females | 45,921 | 100 | 35,557 | 100 | 22,431 | 100 | 25,230 | 100 |
|  | Allowances: |  |  |  |  |  |  |  |  |
|  | By children | 35,669 | ${ }^{78}$ | 30,411 | 86 | 19,982 | 89 | 22,829 | 91 |
|  | By spouse | 2,731 | 6 | 997 | 3 | 438 | 2 | 186 | 1 |
|  | From employment/business | 3,199 | (7) | 1,230 | 4 | 355 | 2 | 140 | 1 |
|  | Savings/interest earned | 2,579 | 6 | 1,858 | 5 | 967 | 4 | 914 | 4 |
| Compared to men, women have notably less access to employment or business income. | Renta/Dividend income | 280 | 1 | 217 | 1 | 115 | 1 | 100 | 0 |
|  | Other Sources | 1,462 | 3 | 844 | 2 | 574 | 3 | 1,060 | 4 |
|  | Males | 41,679 | 100 | 28,716 | 100 | 16,897 | 100 | 14,903 | 100 |
|  | Allowances: |  |  |  |  |  |  |  |  |
|  | By children | 21,143 | 51 | 18,706 | 65 | 12,533 | 74 | 12,311 | 83 |
|  | By spouse | 429 | 1 | 271 | 1 | 111 | 1 | 98 | 1 |
|  |  |  |  |  |  |  |  |  |  |
|  | From employment/business | 11,733 | (28) | 4,369 | 15 | 1,380 | 8 | 523 | 4 |
|  | Savings/interest earned | 5,670 | 14 | 3,470 | 12 | 1,903 | 11 | 1,266 | 9 |
|  | Renta/Dividend income | 418 | 1 | 244 | 1 | 161 | 1 | 147 | 1 |
|  | Other Sources | 2,285 | 6 | 1,656 | 6 | 808 | 5 | 559 | 4 |
|  | Source: Census 2000. <br> From the AWA <br> Not to be rep | E-TSAO | Report, | Main Tab | RE an | SAO Found |  |  |  |

18. Allowances by children is the predominant financial support base for those above 65 , regardless of gender.

Dependence by older women on their children increases as they get older: from $78 \%$ (ages 65-69), increasing to $86 \%$ (ages 70-74), rising upwards to $89 \%$ (ages 75-79) and finally $91 \%$ (ages $80+$ ).
19. The dependence on children support is precarious and worrying. With increasingly low fertility rates, the elderly have fewer children to support them. In 2000, one elderly person ( 65 and above) was supported by 9.8 working age persons (15-64). In 2030, this is expected to decrease to 3.5 persons (Vasoo, Ngiam \& Cheung, Singapore's ageing population: social challenges and responses, 2000).
20. Other factors which affect the capacity of families to provide financial support for the older women:

- older persons living longer and the prolonged care-giving required to take care of these older persons;
- younger women at work;
- greater mobility and tendency for children to be away from Singapore;
- women tend to marry older men so they look after the men who age first, furthermore, since their husbands who are older tend to fall sick first, most of the family's savings is spent on the father's treatment;
- economic restructuring may cause working children to lose their jobs;
- the widow's children may be sandwiched between two generations and may find it difficult to support both their mother and their own children.

21. In Singapore, there is also a growing trend for single, divorced and childless women, for whom there may be no family as a safety net.

Table 7

## Marital Status of Older Women

Distribution of Females by Marital Status, 1980-2000

| Age | 1980 |  |  | 1990 |  |  | 2000 |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Group | S | M | W | D | S | M | W | D | S | M | W | D |
| $30-39$ | 13.5 | 83.1 | 1.5 | 1.9 | 18.1 | 78.4 | 1.2 | 2.3 | 17.2 | 79.3 | 0.4 | 3.1 |
| $40-49$ | 5.2 | 85 | 7.2 | 2.6 | 9.9 | 82.5 | 4.4 | 3.2 | 13.1 | 79.7 | 2.1 | 5.1 |
| $50-59$ | 2.9 | 71.1 | 23.7 | 2.3 | 5 | 75.6 | 16.9 | 2.5 | 9.1 | 76.6 | 9.2 | 5.2 |
| $60-69$ | 4.7 | 47.6 | 46.4 | 1.3 | 3 | 53.5 | 42.1 | 1.4 | 4.5 | 62.9 | 29.2 | $\underline{3.3}$ |
| $70-79$ | 5.6 | 24.6 | 69.2 | 0.6 | 3.9 | 30.8 | 64.5 | 0.7 | $\underline{2.2}$ | 37.4 | 58.7 | $\underline{1.6}$ |
| $80+$ | 5.1 | 11.2 | 83.3 | 0.4 | 5.2 | 15.4 | 79 | 0.5 | $\underline{2.3}$ | 17.5 | 79.5 | $\underline{0.7}$ |
| Total * | 7.8 | 72.3 | 17.9 | 2 | 11.1 | 71.6 | 14.9 | 2.3 | 11.8 | 72.8 | 11.4 | 3.9 |
| $(\%)$ |  |  |  |  |  |  |  |  |  |  |  |  |
| $40+$ | 22.5 | 248.9 | 80.5 | 7.1 | 56.9 | 403.6 | 98.8 | 13.7 | 92.8 | 598.7 | 105.6 | 33.9 |
| Number |  |  |  |  |  |  |  |  |  |  |  |  |
| ('000) |  |  |  |  |  |  |  |  |  |  |  |  |
| Total * | 36 | 332 | 82 | 9 | 75 | 482 | 100 | 16 | 110 | 678 | 106 | 37 |
| Number |  |  |  |  |  |  |  |  |  |  |  |  |
| ('000) |  |  |  |  |  |  |  |  |  |  |  |  |

Note: * for ages 30+ only
Marital Status: $\mathrm{S}=$ single, $\mathrm{M}=$ married, $\mathrm{W}=$ widowed, $\mathrm{D}=$ divorced.
Row-wise add to $100 \%$ in each age group.
Source: the AWARE-TSAO Report, Appendix Table 2.

## Health and Health Care Concerns

22. The leading causes of morbidity and mortality among older Singaporean men and women are chronic diseases such as heart disease, cancer and stroke as well as the common risk factors, such as hypertension and diabetes.
23. As compared to men, older women also have a much higher incidence of certain disabling diseases such as arthritis - a frequently disabling condition.

## Table 8

| Age Specific Prevalence (\%) of reported arthritis by gender, 2001 |  |  |  |
| :---: | :---: | :---: | :---: |
| Age (Years) | Males | Females | Total |
| 45-64 | 3.1 | 8.2 | 11.3 |
| 65-74 | 9.3 | 21.4 | 30.7 |
| 75 and above | 16.7 | 28.9 | 45.6 |

Source: National Health Surveillance 2001, Ministry of Health.
24. Overall, older women have higher rates of disability compared to men of the same age group.

Table 9
Disability - Disparity between Genders
$\xrightarrow{\text { Population Aged 65+ by Living Arrangements, Mobility Status and Sex, } 2000} \longrightarrow 111.87 / 93.61=\underline{1.20}$

| LivingArrangements | Ambulant (\%) |  | Semi-Ambulant (\%)Non-Ambulant (\%) |  |  |  | $\longrightarrow 12.23 / 6.05=\underline{\text { 2 }}$. 02 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Males | Females | Mates | Females | Males | Females |  |
|  |  | $\bigcirc$ | $\square$ | - |  |  |  |
| Total | 93,610 | 111,870 | 6,050 | 12,230 | 2,530 | 5,040 | $\longrightarrow 5.04 / 2.53=\underline{1.99}$ |
|  |  |  |  |  |  |  |  |
| Total (\%) | 100 | 100 | 100 | 100 | 100 | 100 |  |
|  |  |  |  |  |  |  | TOTAL FEMALE |
| Living with Spouse: | 74.3 | 33.8 | 66 | 20.7 | 70.6 | 20 | (111.87+12.23+5.04=129.14) to MALE |
| Without children in Household | 19.7 | 9.8 | 19.8 | 6.2 | 19.2 | 5.6 | (93.61+6.05+2.53=102.19) |
| With children who are: |  |  |  |  |  |  | ratio: 129.14/102.19=1.26 |
| Working | 49.5 | 21.9 | 40.9 | 13 | 47.2 | 13 |  |
| Non-working | 5.1 | 2.1 | 5.4 | 1.5 | 4.2 | 1.4 |  |
|  |  |  |  |  |  |  |  |
| Living with children only: | 14.4 | 52.9 | 23.9 | 64.7 | 21.7 | 69.8 |  |
| With Working children | 13.1 | 47.6 | 20.7 | 54.4 | 17.8 | 56.9 |  |
| With Non-Working children | 1.3 | 5.3 | 3.2 | 10.3 | 3.8 | 12.9 |  |
|  |  |  |  |  |  |  |  |
| Not Living with spouse/children: | 11.3 | 13.3 | 10.1 | 14.5 | 7.8 | 10.2 |  |
| Alone | 5.9 | 7.6 | 5.2 | 6 | 3 | 3.1 |  |
| With other elderly only | 1.6 | 1 | 1 | 0.9 | 0.7 | 0.8 |  |
| Others | 3.8 | 4.7 | 4 | 7.6 | 4.1 | 6.3 |  |

Source: From the AWARE-TSAO Report, Main Table 5.9 \& Appendix Table 31.

Not to be reproduced without the permission of AWARE and TSAO Foundation 76
25. There are about twice as many semi-ambulant (2.02) and non-ambulant females (1.99) as there are semi-ambulant / non-ambulant males. This should be contrasted with the ratio of ambulant females and ambulant males (1.20). Thus, although women live longer, they tend to be in worse physical condition than their male counterparts.
26. Older women live longer and have more disability, but the majority of older women today are not covered by their own MediSave account or insurance policy and are highly dependent on their family to finance their health care.
27. While CPF's MediSave and MediShield - as well as additional employerprovided health insurance - provide reasonable acute care financing for those in formal employment, current cohorts of older women over 50 who largely have not been in formal employment essentially have no health care financing coverage of their own other than what they care receive from their family

Table 10

## Sources of Health Care Financing in Singapore



Health Care Financing for the Ageing Population in Singapore, Policy Implications for South East Asia, Phua Kai Hong.

Table 11

Provisions for Health Care Financing

| Source | Men | Women |
| :--- | :--- | :--- |
| Children's Medisave | $43.80 \%$ | $65.00 \%$ |
| Spouse's Medisave | $0.60 \%$ | $3.20 \%$ |
| Own Medisave | $30.10 \%$ | $6.90 \%$ |
| Own Savings | $13.10 \%$ | $11.10 \%$ |
| Other Provisions | $5.10 \%$ | $5.30 \%$ |
| No Provisions | $7.30 \%$ | $8.5 \%$ |

Health Care Financing for the Ageing Population in Singapore, Policy Implications for South East Asia, Phua Kai
Hong, based on National Survey of Citizens (1995)
28. Therefore, current CPF linked, employment based acute care financing system is failing our older women. A cohesive long term care financing scheme needs to be developed with in-built immunity-based health and social services as well as nursing home care.
29. It is noted that while Singapore spends about $3 \%$ (with public sector spending pegged at about 1\%), other Asian countries at a comparable rate of development as Singapore and with similar demographic profile e.g. Taiwan and Korea, spend between 5 $-7 \%$ of their GDP on health. The amount of public spending on health care should be increased to provide for the fast ageing population.

## Table 12

## Health Care Expenditure in Asia

| Country |  |
| :--- | :--- |
| $\%$ GNP |  |
| Japan | 7.1 |
| Taiwan | 5 |
| Malaysia | 2.4 |
| Hong Kong | 4.7 |
| Korea | 6.7 |
| Singapore | 3.1 |
| Thailand | 5.7 |

Health Care Financing for the Ageing Population in Singapore, Policy Implications for South East Asia, Phua Kai Hong,

## The Future - Gender Disparity in Income in Successive Generations of Women

30. While there tends to be a sense of "security" that income security for older women will improve as successive generations of women become better educated, participate in the labour force, and therefore, will be financially self-sufficient, current data does not support that notion.
31. There is increasing gender disparity in income. Where older women do have income, there is significant disparity between men and women, with women earning less.

Table 13
Income Disparity for Older Women - Mean
Mean Monthly Incomes (\$) of Working Persons by Age Group and Gender, 1990-2000

|  | Females |  | Male |  | Mean Monthly Income <br> Difference Male and Female |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{1 9 9 0}$ | $\mathbf{2 0 0 0}$ | $\mathbf{1 9 9 0}$ | $\mathbf{2 0 0 0}$ | $\mathbf{2 0 0 0}$ |
| Mean Income (\$) |  |  |  |  |  |
| $\mathbf{2 5 - 2 9}$ | 1136 | 2614 | 1355 | 2780 | 166 |
| $\mathbf{3 0 - 3 4}$ | 1334 | 2817 | 1716 | 3262 | 445 |
| $\mathbf{3 5 - 3 9}$ | 1392 | 2727 | 1910 | 3115 | 388 |
|  |  |  |  |  |  |
| $\mathbf{4 0 - 4 4}$ | 1466 | 2537 | 1990 | 2952 | 415 |
| $\mathbf{4 5 - 4 9}$ | 1453 | 2280 | 1902 | 2812 | 532 |
| $\mathbf{5 0 - 5 4}$ | 1410 | 2213 | 1777 | 2665 | 452 |
| $\mathbf{5 5 - 5 9}$ | 1255 | 2027 | 1586 | 2412 | 385 |
| $\mathbf{6 0 - 6 4}$ | 1138 | 1496 | 1376 | 2057 | 561 |
| $\mathbf{6 5 - 6 9}$ | 1131 | 1200 | 1349 | 1710 | 510 |
| $\mathbf{7 0 +}$ | 1037 | $\boxed{1193}$ | 1461 | 1614 | 421 |
|  |  |  |  |  |  |
| Total | 1186 | 2684 | 1618 | 3380 |  |

Source: From the AWARE-TSAO Report, Appendix Not to be reproduced without the permission of AWARE and TSAO Foundation
Table 17.
32. There is also an increasing gap in income over time between men and women as reflected by the CPF balances.

Table 14

CPF Balances - Disparity between Genders

33. Even for younger women today, their old age financial security is still a concern as most women - due to their family obligations - would most likely have more interruptions to their work over their life course, have fewer years of formal employment, and/or have a "mommy track" career, resulting in less income and savings for themselves over their life time as compared to men.

## Conclusion

34. The AWARE-TSAO Report suggests that Singapore's older women are in a particularly vulnerable position in their later life because of the lack of income over their lifetime, an old age income security system (i.e. CPF) that is not structured to include women (and others not in formal employment), the lack of an adequate and inclusive health care financing mechanism (i.e. Medisave) that covers those not in formal employment, and a family situation that can no longer sustain its care giving and providing role for its older relatives.
35. Appropriate actions that would address these issues now, however, can hopefully ensure that older Singapore women will be able to avoid a fate of poverty and poor health in later life and enjoy a secure old age.

For the Full Report, please contact:

AWARE<br>Block 5 \#01-22 Singapore<br>130005<br>Telephone: 67797137<br>Fax: 67770318<br>www.aware.org.sg<br>aware@pacific.net.sg

TSAO Foundation
5 Temasek Boulevard \#12-06
Singapore 038985
Telephone: 64332740
Fax: 63379719
www.tsaofoundation.org
tsao1@ tsaofoundation.org

